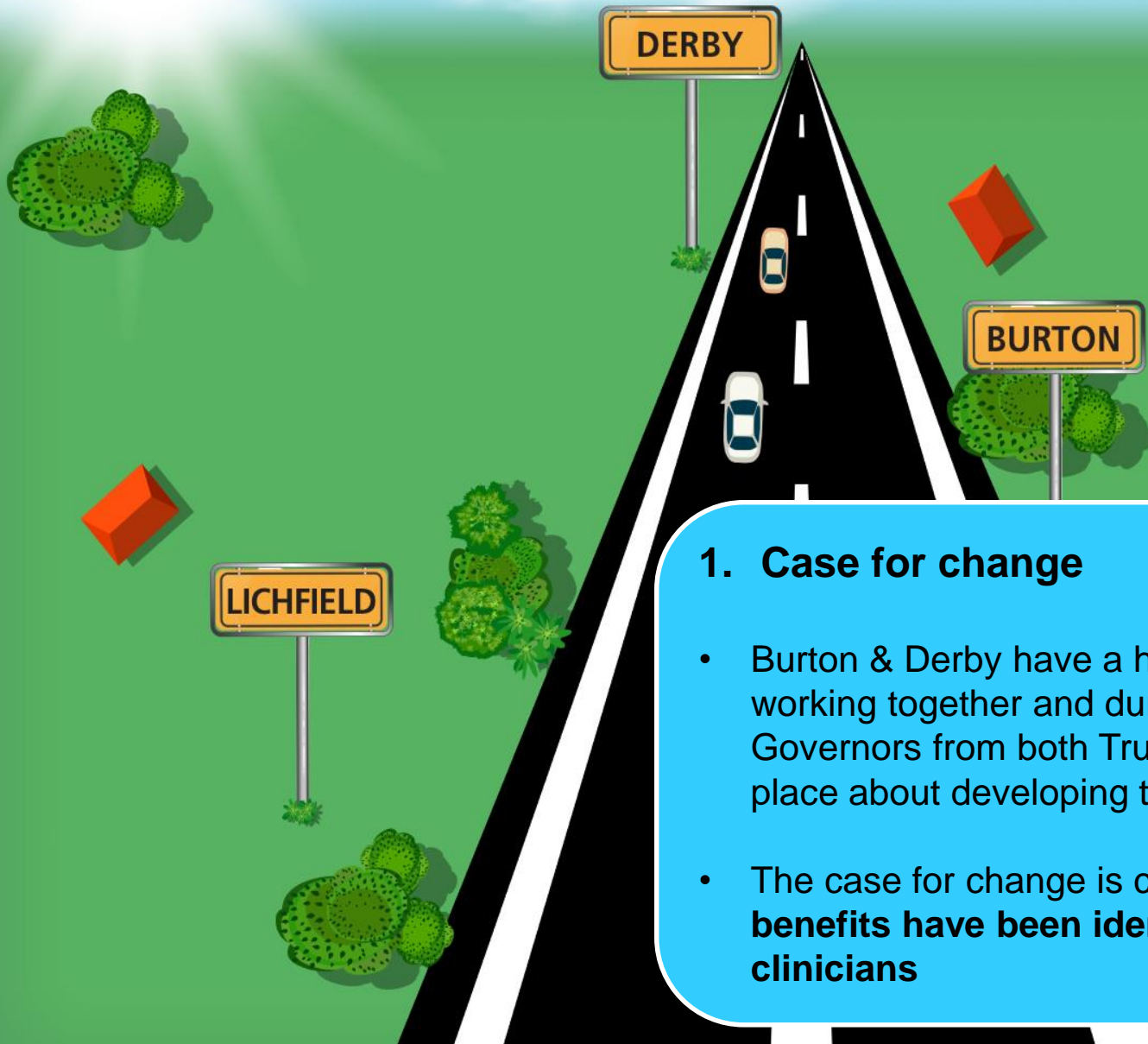


Derby & Burton: A route to high quality sustainable services



Derby & Burton: A route to high quality sustainable services



1. Case for change

- Burton & Derby have a history of successfully working together and during 2016, supported by Governors from both Trusts, discussions took place about developing this relationship further
- The case for change is compelling – **real patient benefits have been identified by our clinicians**

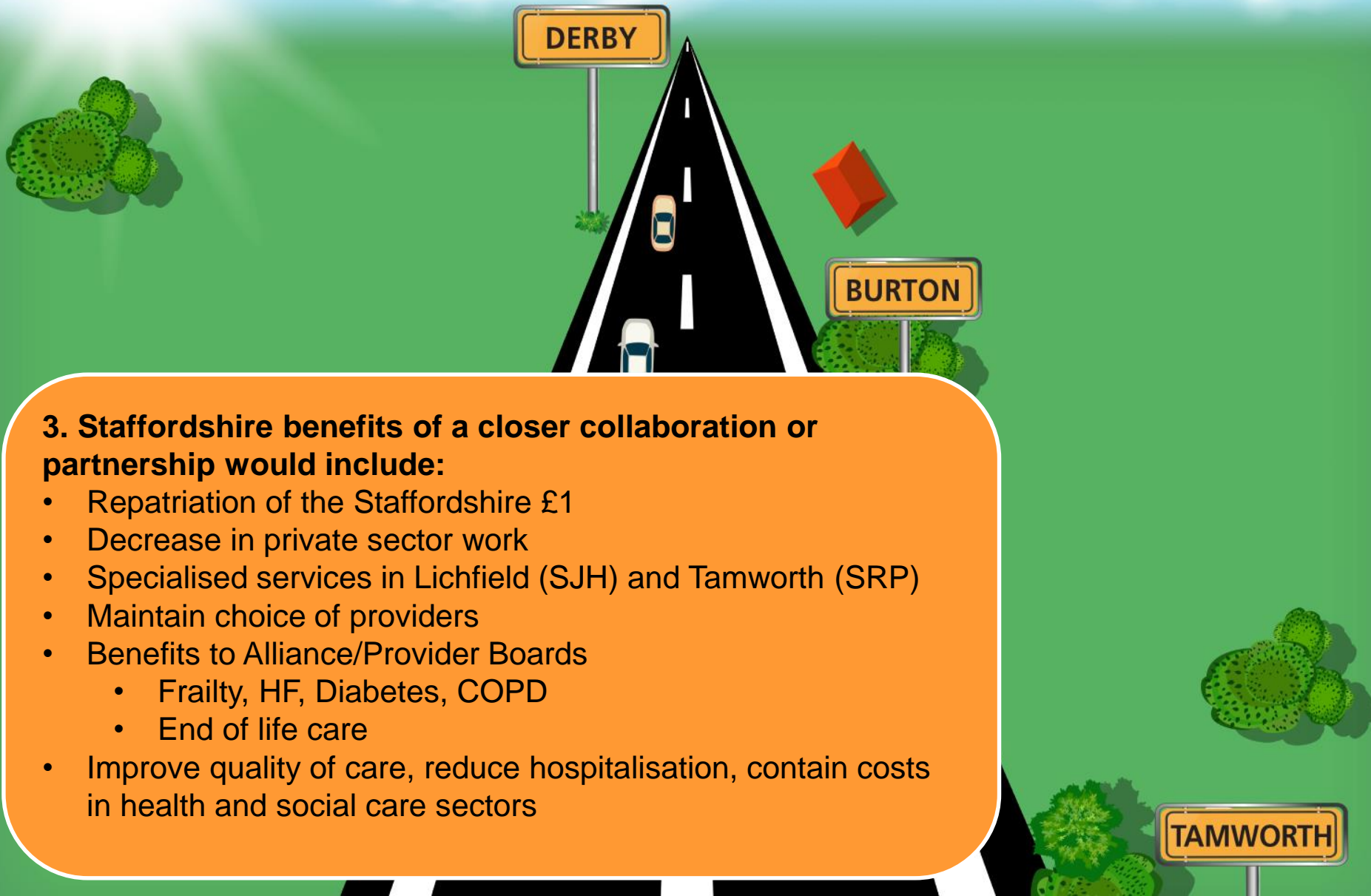
Derby & Burton: A route to high quality sustainable services



2. Benefits of a closer collaboration or partnership would include:

- Continual improvements in care from shared learning and best practice
- Secure high quality services in Burton longer-term
- Provide Derby's specialist services to a larger population
- Make better use of our community hospitals in Tamworth, Lichfield and Derby
- Better support the Sustainability & Transformation Plans
- Reduce unnecessary duplication so that we can focus on providing the best care & services.

Derby & Burton: A route to high quality sustainable services



3. Staffordshire benefits of a closer collaboration or partnership would include:

- Repatriation of the Staffordshire £1
- Decrease in private sector work
- Specialised services in Lichfield (SJH) and Tamworth (SRP)
- Maintain choice of providers
- Benefits to Alliance/Provider Boards
 - Frailty, HF, Diabetes, COPD
 - End of life care
- Improve quality of care, reduce hospitalisation, contain costs in health and social care sectors

Derby & Burton: A route to high quality sustainable services

4. Progress to date

Oct 16

Strategic
Outline
Case
(SOC)

June 17

Outline
Business Case
(OBC)

DERBY

Jan 18

Competition &
Markets Authority
clearance (patient
benefits case)

Jan/Feb 17/18

Full Business
Case (FBC)

BURTON

Our guiding principles are that:

- Queen's Hospital will remain a vibrant District General
- Derby Teaching Hospitals will have access to a larger population across which to build specialist services
- Strategy led by clinicians for maximum patient benefit

Our emerging clinical strategy aims to:

- Ensure our populations have local access to specialist services
- Provide great quality general hospital services across both sites for patients across Staffordshire and Derbyshire
- Reflect the national move towards integrated 'place based' care
- A merger is the best way to realise these benefits for local people

A3

TAMWORTH

Derby & Burton: A route to high quality sustainable services

DERBY

5. Outline Business Case approved – June 2017

- A Full Business Case is now being developed, with input from public, staff and stakeholders.
- Clinical services will be explored in detail in order to ascertain the full benefits of a formal collaboration for patients.
- Corporate and support functions will be looked at in detail in order to maximise efficiencies and provide a high quality, yet streamlined approach.
- The proposed model of organisational form is a merger via acquisition.

LICHFIELD

A58

TAMWORTH

Derby & Burton: A route to high quality sustainable services

6. Process

The Strategic Collaboration Board is supported by four working groups and nine workstreams

DERBY

Strategic
Collaboration
Board

Clinical
Reference
Group

Weekly Project
Team Meetings

Patient
Reference
Group

Staff Reference
Group

Work-streams

FIELD

Due Diligence

Business Case

Clinical Deep
Dives

Shared Service
Deep Dives

Service
Improvement

Comms &
Engagement

Governance &
Organisational
Form

Workforce &
Organisational
Development

Finance

Competition

ASB

TAMWORTH

Derby & Burton: A route to high quality sustainable services



DERBY

7. Link to Sustainability & Transformation Plans (STPs)

- Both Staffordshire & Derbyshire STPs link into work taking place in this collaboration.
- Our ambition is that the collaborative work will form a significant part of the acute sector contribution to STPs.
- Both Trusts recognise that having an accessible, fully functioning acute hospital service is a critical part of the STPs.
- It is essential that both Trusts develop hospital clinical networks and partnerships in order to sustain an effective acute hospital infrastructure across Derbyshire and Staffordshire.
- The Burton-Derby Hospitals collaboration will therefore act as a key enabler in taking this agenda forward.



TAMWORTH

Derby & Burton: A route to high quality sustainable services



DERBY

8a. Clinically Led Opportunities

Our clinical teams have identified the potential for real patient benefits in a number of different specialties, including:

Oncology – Creating a single clinical team working across both sites. Sharing best practice and providing care closer to home.

Acute Medicine – Becoming the leading urgent care system nationally. Proposals include shared resources to address workforce shortages, ACC synergies and GP triage across both sites.

A&E – Single clinical leadership with A&E departments at both hospitals. Proposals include joint training, best practice sharing in staff development, joint recruitment and better access for Burton patients.



TAMWORTH

Derby & Burton: A route to high quality sustainable services



DERBY

8b. Clinically Led Opportunities

Breast Screening and Surgery – A single clinical team across both sites. Benefits include reduced waiting times, improved service quality and reduced variation.

Radiology - Full range of services cross-site (with the exception of Nuclear Medicine which transfers to Derby site). Benefits include improved service quality, reduced service variation, improved weekend access, greater choice of location for diagnostic procedures, and improved waiting times.

Stroke - Stroke and Neurovascular centre of excellence, with the highest quality clinical care and patient experience, by combining both Trusts' teams. Benefits include 7 day consultant-led service and 7 day TIA availability and access to thrombectomy.



TAMWORTH

Derby & Burton: A route to high quality sustainable services



DERBY

8c. Clinically Led Opportunities

Orthopaedics – A single service across three sites (Burton, Tamworth and Derby). Reduced length of stay and waiting times.

Cardiology - Creating a patient focused combined single service, avoiding repeated invasive procedures and transfers to out of area Trusts. Benefits include access to complex devices and Derby cardiac centre.

Endoscopy – A single service across all three sites (Burton, Derby and Tamworth) would offer patients care closer to home.



TAMWORTH

Derby & Burton: A route to high quality sustainable services

DERBY

9. Shared Services Opportunities

- To identify shared service efficiencies & improvements, we are also looking at bringing support teams together i.e. Finance, Human Resources, Information Technology, Procurement, Operations and Medical Records
- Potential benefits include:
 - Reduced audit fees
 - Utilise additional capacity on Derby recruitment system
 - Single centralised HR call centre
 - Move to a single Electronic Patient Record to support clinical pathways
 - Standardise consumables & prosthetics (where clinically agreed)
 - Shared learning about e-casenotes

LICHFIELD

BURTH

Derby & Burton: A route to high quality sustainable services

DERBY

10. Your Voice

- An extensive staff, patient, public and stakeholder engagement programme has been undertaken since from the start of the formal collaboration discussions in July 2016.
- There have been more than 60 staff, stakeholder, patient and public meetings held to listen to your views.
- A monthly Burton/Derby newsletter is sent to all stakeholders and staff for wide circulation.
- A joint website has been launched as a focus for key documents and updates. www.burtonderbycollaboration.co.uk
- Proactive engagement with local media including Burton Mail., BBC Midlands Today and Lichfield and Tamworth press and one hour 'In the Hotseat' broadcast at Radio Derby

LICHFIELD

TAMWORTH

Derby & Burton: A route to high quality sustainable services

DERBY

11. Patients have their say

We received 700 responses to our Patient Questionnaire, which was designed by our Patient Reference Group.

The results revealed that:

- There was a high level of awareness about the proposed merger.
- People hoped to see improved patient care and patient choice
- Concern was expressed about loss of services/cuts at Burton, but our proposed merger is all about sustaining and strengthening services at Burton, including A&E.
- Fears about loss of services at community hospitals but the good news is that we are looking to introduce more services in these hospitals that will benefit patients.
- Concerns about transport and travel but with just one or two exceptions, our plans do not involve services moving

LICHFIELD

TAMWORTH

Derby & Burton: A route to high quality sustainable services

DERBY

12. Patients shaping services for the future

- Our Patient Reference Group is ensuring the patient voice shapes future services.
- More than 50 people, including patients, staff and governors, attended workshops which took place on 22 March at Royal Derby Hospital and on 30 March at Burton Queen's Hospital.
- People were elected to join the Patient Reference Group for 6 key clinical areas - Cardiology; Orthopaedics, Stroke; Radiology; Acute Medicine and A&E.
- Over 20 patients attended a workshop organised by Engaging Communities Staffordshire on 20 September and took part in discussions led by the Chief Executives, Chief Nurses and Medical Directors.

LICHFIELD

TAMWORTH

Derby & Burton: A route to high quality sustainable services



DERBY

13. Our Five Pledges

1. We will retain a vibrant district general hospital in Burton including our A&E.
2. We will sustain and develop existing specialised services in Derby.
3. We will introduce services in our community hospitals at Lichfield and Tamworth that recognise the changing needs of the two populations.
4. We will retain patient choice.
5. We will only make changes that will improve services and there are no plans to privatise them or make wholesale staff redundancies.



TAMWORTH

Derby & Burton: A route to high quality sustainable services

DERBY

QUESTIONS?

LICHFIELD

A38

TAMWORTH

